





















CONTENTS

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OFFICE BEARERS & CORPORATE PARTNERS 2023-24

PRESIDENT

I.McCann - Jan 24 P.R. Hardgrove Jul - Dec 23

VICE PRESIDENT

M. Wilkins - Jan 24 I. McCann - Jul - Dec 23

BOARD

D. Cartwright - Jan 24

T. Cavill-Jones

J. Charlish

P. Cousins

J. Kelly - resigned

J. McClymont

INAUGURAL PATRON

K. Arthurson A. M.

CEO

D. Hammond

LIFE MEMBERS

K. Arthurson AM

M. Dowel

A. Fitzgibbon

C. Gibson (Dec)

P.R. Hardgrove (Dec)

J. Knipe (Dec)

J. Martin(Dec)

J.L. Martin (Dec)

I. McCann

J. McClymont

A. Murphy

A. Robinson (Dec)

B.Smith

W. Smith OAM

A. Thomas

W. Webster (Dec)

J.J. (MO) Wilson (Dec)

G.Wright

SOLICITORS

Thomson Geer

AUDITORS

BDO Chartered Accountants

CORPORATE PARTNERS

PREMIER

Paynter Dixon Constructions

DIAMOND

International Game Technology (IGT) - Conference Partner

Aristocrat Technologies -Education Partner

BDO Chartered Accountants

Carlton & United Breweries

Entain

PLATINUM

Australian Super

Banktech Barrington

Coca-Cola Amatil (Australia)

Daily Press

Light & Wonder

 MAX

Mitronics

Player Elite

Thomson Geer

Treasury Wine Estates

GOLD

Ainsworth

Authentic Security

Big Screen Video

Campari Group

Club Keno Holdings

Consillion

eBet

Gold Security Management

Hennessy Coffee

Howden

JEM

Konami

Phat Sourcing

PPDS

SENPOS

Sunblest Cleaning

Vitec - Exterity Pty

Warren Saunders Insurance

Brokers

SILVER

Allara global

Belief First

Big Baa Waste Management

cherryhub

Clear to work

Core Integrity

Energy Marketplace

FishnFresh

Global Valuation Services

Harvey Norman

Commercial Division

JAM Led

JRM Hospitality

Learning Links

mySupply Store

OOPS

Paltronics

Robot Run

Russell Corporate Advisory

Stan Entertainment

Sterling Corp

Suburbanite

Total Travel Management

Veriffi/Group Security Solutions

BRONZE

cleavQ

Scent Washrooms

White Now

VALE PETER HARDGROVE

16/11/1950 - 15/12/2023



LCA Chairman 1/4/2005 - 15/12/2023

In 2024, LCA Chairman Peter Hardgrove passed away after a short battle with illness.

Peter was elected to the LCA Board and as Chairman in April 2005 and held this position until his passing. Peter was also awarded Life Membership of the LCA.

Peter was a former Director and Chairman of the Wests Tigers RLFC and was awarded Life Membership in 2021. Peter held a Life Membership and was a past President of the Wests Ashfield Men's Golf Club. He was also Patron of the Wests Ashfield Ladies Golf Club and was awarded Life Membership and was a past Chairman of the Western Suburbs Leagues Men's Bowling Club.

Peter was a retired Police Officer following a career that spanned over 30 years.



MEMBER CLUBS 2023-24

NSW

Ballina Seagulls RLFC

Bankstown District Sports Club

Bathurst Panthers Leagues Club

Belmont 16s

Blacktown Workers Club

Broken Hill Musicians Club

Cabramatta Rugby Leagues Club

Cabra-Vale Diggers

Campbelltown Catholic Club

Campsie RSL

Canada Bay Club

Canterbury Leagues Club

Casino RSM Club

Central Charlestown Leagues Club

Central Coast Leagues Club

Cessnock Leagues Club

City Tattersalls Group

Club Blacktown

Club Central Hurstville

Club Charlestown

Club Five Dock

Club Macquarie

Club Maitland City Bowling

Club Marconi

Club Merrylands Bowling

Club Rivers

Club Taree

Club York

Collegians RLFC

Commercial Club Albury

Cronulla Sharks Leagues Club

Culburra Bowling Club

Dapto Leagues Club

Dooleys

Dubbo RSL Memorial Club

East Maitland Bowling Club

Eastern Suburbs Leagues Club

Ettalong Beach Diggers

Gladesville RSL

Goulburn Workers Club

Griffith Leagues Club

Guildford Leagues Club

Hornsby RSL

Ingleburn RSL

Kiama Leagues Club

Kingsgrove RSL

Kogarah Clubhouse

Kurri Kurri Bowling Club

Liverpool Catholic Club

Magpies Waitara

Manly Leagues

Maroubra Seals

Mex Club Mayfield

Milton Ulladulla Exservos

Moama Bowling Club

Moorebank Sports Club

Mounties

Muswellbrook & District Workers Club

North Ryde RSL

Norths Collective

NSW Leagues Club

Panania Diggers

Parramatta Leagues Club

Penrith Rugby League Club

Penshurst RSL

Petersham RSL

Pittwater RSL

Queanbeyan Kangaroo RLFC

Queanbeyan Leagues Club

Ramsgate RSL

Revesby Workers Club

Ryde Eastwood Leagues Club

Scots Club

Seagulls Rugby League Football Club

Shoalhaven Ex-Services Club

Smithfield RSL

South Newcastle Rugby League Club

South West Rocks Country Club

St George Leagues Club

St George Motor Boat Club

St Marys Rugby League Club

Sutherland District Trade Union Club

Swansea RSL

The Country Club St Georges Basin

The Entrance Leagues Club

The Juniors

The Randwick Club

Toronto Workers Club

Tuncurry Beach Bowling Club

Wallsend Diggers

Warilla Bowls and Recreation Club

Wenty Leagues

West Tamworth League Club

Wests Ashfield

Wests Illawarra

Wests Macarthur Group

Windsor Leagues Club

Woonona Bulli RSL Club

Wyong Leagues Club Young Services Club



MEMBER CLUBS 2023-24

QLD

Arana Leagues Club Aspley Leagues Club **Broncos Leagues Club** Brothers Leagues Club - Cairns Brothers Leagues Club - Ipswich Brothers Leagues Club - Townsville Burleigh Bears RLFC Caloundra RSL Capalaba Sports Club Carina Leagues Club Club Pine Rivers Club Services Ipswich Cowboys Leagues Club **Diggers Services** Easts Leagues Club Greenbank Services Club Hervey Bay RSL Ipswich Jets RLFC Kedron-Wavell Mareeba Leagues Club Maroochy RSL Norths Devils Leagues Club Norths Leagues & Services Club Redcliffe Leagues Club Souths Leagues Club Mackay Souths Sports Club Acacia Ridge The City Golf Club Inc. Toowoomba The Surf Club Mooloolaba The Waves Group - Bundaberg Toowoomba Sports Club Wests Tigers MacKay Wynnum Manly Leagues Club

LCA ANNUAL REPORT 2023/2024

PRESIDENT'S REPORT

The 2023- 2024 Financial Year has been a very strong year for the LCA. With the continued support of our many Members Clubs and Corporate Partners the Association has continued its position of having sufficient cash reserves with the end of year result showing an Operating Profit of \$261,940 (which is up on last year's Operating Profit of \$256,569) and Net Profit after Tax and Depreciation of \$215,211.

From an Association point of view, I am pleased to report another year of growth in our membership numbers. I'd like to welcome NSW Clubs - Broken Hill Musicians Club, Club Taree, Commercial Club Albury, Gladesville RSL, Milton Ulladulla Ex Servos, Moama Bowling Club, South West Rocks Country Club and St George Motor Boat Club. QLD Clubs - Mareeba leagues Club, Norths Leagues & Services Clubs, Toowoomba Sports Club and thank them for their ongoing commitment to Rugby League at all levels but particularly Grassroots RL. Our Member Clubs are the backbone of the LCA and on behalf of my fellow Directors and the LCA staff I sincerely thank you for your continued support and patronage.

Our Corporate Partners are instrumental in allowing us to offer the support and opportunities we provide to our Member Clubs, and I would like to welcome new Corporate Partners... Entain, (Diamond), Mitronics (Platinum), eBet, Howden Group and PPDS (Gold), Big Baa Waste, Robot Run, Stan Entertainment and Sterling Corp. (Silver)

I would also like to thank our Premier Corporate Partner, Paynter Dixon, who has been with the LCA for 25 years and congratulate James Boyd and his team for their ongoing commitment to the LCA and the Club Industry in general.

Conference Corporate Partner, IGT, have once again been an integral part of both our conferences and the NSW CEOs Forum during this year. We thank Dallas Orchard and his team for their ongoing support. I'd also like to thank our conference beverage Corporate Partners- CUB, Coca Cola, Treasury Wines Estate, Campari and Hennessy Coffee. We couldn't put together the conferences we do without the support of Jodie Tipping and her team at Total Travel Management.

On behalf of the LCA Board of Directors I wish to thank all of our valued Corporate Partners for their continued support and in particular our Diamond and Platinum sponsors: Aristocrat, BDO, CUB, Entain, IGT, Australian Super, Banktech, Barrington, Coca Cola, Daily Press, Light & Wonder, Max, Mitronics, Player Elite, Thomson Geer and Treasury Wine.

The Aristocrat - LCA NSW Gaming Management Development Course (GMDC) had another strong year, its 25th, with over 60 participants attending. The QLD GMDC was also very well received with close to 30 participants attending. The Executive GMDC program also had a strong year with online meetings with overseas industry professionals and a meeting with the NSW Regulator. The LCA very much appreciates our ongoing relationship with Aristocrat. To David Ronson, Tony Beier and the team at Aristocrat we are very proud of our joint initiatives and thank you for your continued support and investment in the future leaders of our industry. Special thanks also to NSW GMDC Course Director - Brian Cook and QLD GMDC Course Director - Mark Hennelly, for their contribution to the success of these programs.

I'd also like to mention our relationship with the NSWRL and thank CEO Dave Trodden and the NSWRL Board for their support with Licensed Clubs Round and the offer of co-naming rights for the LCA Ron Massey Cup. I would also like to thank Ben Iken and the QRL Board for their support of the Licensed Club round in the Q Cup which was a great success, and we look forward to growing it over the next few years.

I wish to convey my sincere thanks and appreciation to the LCA staff, Mark Hennelly, Katrina Hammond, and our newest member Emma Duxbury for all the excellent work they have done, and of course my fellow LCA Board Members for their contribution during what has been a very challenging year for the industry.

Finally, I'd like to thank and congratulate our CEO, Don Hammond, for his efforts during the past year in growing our membership and corporate partners and establishing strong working relationships with NSW and QLD Regulators and Ministers, Rugby League governing bodies other industry association.

Ian McCann President



NSW GMDC REPORT

2024 - The 25th year of the GMDC commenced. Come presentation Day (October 24th), another 59 Impressive Club staff complete The Gaming Managers Development Course (GMDC). This brings the 'Collective Participants' to well over 1300. Flatteringly the demand to enrol each year remains high.

The Course content continues to be reviewed, revised and refreshed to ensure being relevant to the current market. This year included presentations on Facial Recognition, A.I. and all new/ pending regulations and global gaming trends.

The success of the GMDC continues to be via the generosity of presenters who continue to volunteer their time and expertise. Their collective subject/content provided allow participants to view and learn at their own time and pace.

This is equally as true to the hospitality of host venues, the candid/open availability of CEO's and Senior Management and wiliness to provide further contact to attendees. During the Course there are many great networking opportunities with I'm sure aspirational insights.

We also thank the Class of '24 for the way they have conducted themselves, representing their club with grace and character and embracing the course as it unfolded.

Once again a BIG THANK YOU to All host Clubs, Presenters, Course Administrators and Technical Support.

Good health and best wishes to everyone in your respective endeavours.

Brian Cook
GMDC Facilitator

QLD REPORT

The past year has been a positive year with growth of Queensland membership and growing support of Leagues Clubs Australia events.

Once again, this year CEO Don Hammond has visited a number of regional areas to meet prospective member Clubs and consolidate the relationship with our existing members. There have been an additional three clubs accepted as members bringing the Queensland total to 33.

The GMDC again attracted 27 participants who completed the 4 day course hosted at Kedron Wavell Services Club and Arana Leagues Clubs. The GMDC is sponsored by Aristocrat and well supported by various contributors including the Queensland Office of Gaming Regulation and Queensland Relationships Australia.

The third Annual Queensland CEO Forum was held on 24 and 25 July at Gambaro's Hotel with 24 Club CEOs in attendance. All in attendance acknowledged the high standard of the venue, the very relevant topics as well as the excellent presenters.

Queensland representation at the Conferences this past year is the strongest to date as well as the largest expected attendance at the National anticipated.

The LCA relationship with Clubs Queensland remains strong and growing as time progresses.

Mark Hennelly QLD Membership Liaison Manager

COMMUNITY PARTNERS





LEARNING LINKS

Learning Links is a not-for-profit charitable organisation that has been supporting children's learning, development and wellbeing for over 50 years. Its vision is to create a community where all children who face difficulties with learning are understood and supported to reach their full potential.

The organisation directly supports over 6,000 children each year through its five Learning Centres and programs in over 130 schools, and thousands more indirectly by building the capacity of parents, educators and professionals to offer support at home and in education settings.

Much of Learning Links' work is only possible thanks to generous funding from community partners, including Leagues Clubs Australia member clubs.

In 2023-24, 28 member clubs supported Learning Links programs through ClubGRANTS or Charity Housie. This support is truly life-changing and has an incredible impact on local communities!

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COMMUNITY PARTNERS





CLONTARF FOUNDATION

The Clontarf Foundation exists to improve the education, discipline, life skills, self-esteem and employment prospects of young Aboriginal and Torres Strait Islander men and by doing so equips them to participate more meaningfully in society.

At the end of FY 23-24:

- 11,144 boys were enrolled in the Clontarf programme, up from 10,131 in December 2023
- 1,032 Year 12 Clontarf boys are completing their schooling in 2024, up from 836 in December 2023
- The average school attendance for all Clontarf boys across Australia was 80%
- 83% of the 899 Year 12s from 2023 are engaged in employment or further training/study in 2024
- The Foundation opened eight new academies in the first half of 2024, including four in NSW, two in SA and two in WA.

LCA ANNUAL REPORT 2023/2024

COMMUNITY PARTNERS





FAMILY OF LEAGUE

The Family of League Foundation exists to ensure those most in need in the rugby league community can access financial, social and emotional support. The foundation is the charitable heart of rugby league, proudly caring for the everyday heroes who have kept our game thriving at the grassroots.

In 2024, Family of League -

- Assisted over 260 people/families with support
- Provided nearly \$900,000 in financial support over the past 12 months
- Approximately 900 wellbeing visits to those in hospital, facing duress or just requiring a shoulder to lean on
- Run approx. 50 fundraising events in NSW and Queensland
- Raised over \$3m in revenue to support our activities
- This year we extended the strength our 30 Family of League committees with two new committees; one in the heartland of footy: Penrith. The second in Perth, WA.

In NSW, the ClubGrants scheme is a most valued support for our wellbeing activities.

- 2022 13 successful applications for \$97k
- 2023 15 successful applications for \$78k
- 2024 28 applications pending \$35k plus in-kind support to date

The Foundation also participated in approx. 15 sponsored Sports Lunches in Leagues Clubs Australia Member Clubs throughout Australia.

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COMMUNITY PARTNERS





SEBASTIAN FOUNDATION

In 2023-24, LCA has supported The Sebastian Foundation's Open Parachute initiative - a ground-breaking school program that aims to make a difference in the mental health of adolescents.

To date, The Sebastian Foundation has now put over 150,000 students through this amazing in-school mental health program in 182 primary and high schools, helping them to understand and survive issues such as low self-esteem, trauma, abuse, bullying/friendship difficulties, addiction, eating/body image issues, depression /anxiety, loss/grief at an extremely vulnerable time in their lives.

Feedback from last year found 96 per cent of teachers saw their students regularly displaying Open Parachute skills and 98 per cent said the lessons are relatable.

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COMMUNITY PARTNERS















WHEELCHAIR RUGBY LEAGUE

In October 2023, Leagues Clubs Australia CEO Don Hammond handed over the keys to a brand new \$60,000 Toyota Hi Ace Van to Wheelchair Rugby League Australia (WRLA) at Menai Indoor Sports Centre - home of Southern Sydney Wheelchair Rugby League.

The van is being used to transport the WRLA trailer and equipment, and to carry players to games and events all around New South Wales.

It will also be used as required interstate and to transport equipment for the Sporting Schools Program.

COMMUNITY PARTNERS





MARK HUGHES FOUNDATION

The Mark Hughes Foundation raises much needed funds for research, creates awareness and supports brain cancer patients and their families.

LCA has been supporting the annual Beanie for Brain Cancer initiative since its inception in 2014, which has grown from selling a few hundred beanies to joining forces with the National Rugby League to create an annual Beanie for Brain Cancer Round.

COMMUNITY INITIATIVES

COMMUNITY

In FY 2023-24, in addition to our formal community partnerships, LCA also supported a number of community and industry initiatives that our member clubs care deeply about.



IWD - MARCH 2024

LCA co-hosted an International Women's Day event at Revesby Workers Club to celebrate the achievements of the many wonderful women in the hospitality industry, and to recognise the impact they have on our clubs.





GAME CHANGER - APRIL 2024

We supported the NSWRL Game Changer Clinic which was run by NRLW stars Millie Elliott and Keely Davis, and was hosted at St Marys Rugby League Club.

This event was a free football and wellness clinic for school-aged kids living with a disability to help build their confidence, develop social skills, improve physical and mental health, and resilience, to encourage more activity within the community.





SMART PUPS - MAY 2024

LCA joined 480 other hospitality industry professionals at The Paddo Tavern in Brisbane for the 12th Annual Smart Pups Assistance Dogs lunch.

These incredible animals are trained to improve the quality of life for children with special needs, learning task-specific skills to make everyday activities a little bit easier.

The event raised \$455,396 for Smart Pups, which included a \$200,000 donation from the Queensland Government.



OUR BIG KITCHEN - MAY 2024

In May 2024, two dozen club CEOs and senior managers, staff from Aristocrat, our CEO Don Hammond and LCA ambassador Anthony Minichiello, visited Our Big Kitchen (OBK) to help prepare and cook 200 meals for the homeless in Sydney.

This community kitchen was founded by Rabbi David Slavin and Laya Slavin to inspire individuals to come together to help others. They prepare and distribute more than 250,000 meals each year, support 33+ charities, and help thousands of people doing it tough.

Our team spent over two hours working in the kitchen and saw first-hand the incredible work they do to supply over 5000 meals a week to the needy across Sydney.

COMMUNITY INITIATIVES



MOUNTIES CATALYST FOR CHANGE - MAY 2024

LCA was invited to attend the Mounties Catalyst For Change - Club Industries Response to DFSV event, where more than 60 CEO's, managers, key club stakeholders, representatives from peak industry bodies, politicians, and members of the domestic violence sector, all came together to discuss the issue and find ways to combat the trend within the hospitality industry.

As a group, we made a commitment to support employees who may be impacted by violence and look at ways to collaborate with specialist services to help employees, members and guests of our clubs.



BUSINESS SYDNEY, ENDING HOMELESSNESS - JUNE 2024

CEO Don Hammond attended an event hosted by Business Sydney who are working towards ending homelessness.

In collaboration with Sydney Zero, they've developed a coordinated care program to assist the government, councils, and not-for-profit organisations, to help the hundreds of people who are currently sleeping rough in our community.

A highlight of this event was speaking with Reverend Bill Crews and listening to a presentation by Dr Gregory P. Smith OAM, who was once a rough sleeper himself before he managed to escape the challenges of homelessness and turn his life around.



WARREN SAUNDERS - JUNE 2024

Supporting grassroots rugby league is at the heart of what we do here at Leagues Clubs Australia and we are incredibly grateful for the support we receive from our partners to make this happen.

In June 2024, LCA corporate partner Warren Saunders Insurance Brokers and some of their supporting partners presented a cheque to LCA for \$50,000 which will be distributed across programs like Clontarf and junior rugby league in NSW and QLD, to help grow and develop the sport across all age groups and abilities.

This was WSIB's largest single financial contribution since 2016 and takes their combined contributions to \$238,000.

LICENCED CLUBS

ROUND





In July 2023, LCA partnered with NSWRL for Licenced Clubs Round, celebrating the contribution made to grassroots rugby league by registered clubs.

Over the year, registered clubs in NSW provided \$60M in funding for grandstands, clubhouses and facilities, ground maintenance and referees, trophies and awards, playing kits, development programs, and programs for pathways and women's rugby league.

In 2024, Licenced Clubs Round was held in April and was extended to Queensland, in partnership with QRL, recognising the millions of dollars in contributions made by licenced clubs across the state.

The weekend featured 16 games of rugby league across NSW and QRL and was a huge success.





LCA CONFERENCES













LCA NATIONAL CONFERENCE

In November 2023, LCA held our annual National Conference at the Sheraton Grand Mirage Resort on the Gold Coast.

The theme was Shaping Tomorrow: Exploring Future Practices For Sustainable Progress and was hosted by Channel Nine personality, James Bracey.

Guests were treated to presentations from TV presenter, radio host, and founder of Gotcha4Life Gus Worland, behavioural scientist and Hall of Fame professional speaker Darren Hill, and rugby league legend Paul 'Fatty' Vautin.

The event was a sellout, and a great time was had by all.

GAMING & LEADERSHIP CONFERENCE

In May 2024, LCA held its Gaming & Leadership Conference at the Western Sydney Conference Centre in Penrith, in conjunction with the RSL & Services Clubs Association.

This year's theme was 'Beyond Boundaries: Sustainable Futures, Inspiring Growth' with the aim of pushing the limits of conventional thinking in the gaming industry.

Special thanks to our host Rabs, and to all of our guest speakers and panellists who provided insightful and inspiring ideas and opinions.

It was great to see so many of our industry representatives coming together to learn about new developments and improve the way we do things for our members and guests.

TO OUR CONFERENCE PARTNERS

paynteı dixon



TO OUR
BEVERAGE SPONSORS













LEAGUES CLUBS AUSTRALIA LTD

ABN 77 O85 692 959

ANNUAL FINANCIAL REPORT YEAR ENDED 30 JUNE 2024

Leagues Clubs Australia Ltd

Directors' Report

Your directors present their report together with the financial report of Leagues Clubs Australia Ltd (the company) for the year ended 30 June 2024 and the auditor's report thereon.

Directors

The directors of the company in office at any time during or since the end of the financial year are:

Name	Date of Appointment	Position
Ian McCann	November 2013	President
Peter Hardgrove	April 2005 (deceased December 2023)	Former President
Michael Wilkins	November 2016	Vice President
David Cartwright	January 2024	Director
Jim McClymont	April 2005	Director
Joe Kelly	August 2019 (resigned December 2023)	Director
Justin Charlish	January 2024	Director
Paul Cousins	September 2020	Director
Teresa Cavill-Jones	December 2022	Director

Information on directors

Mr Ian McCann

Appointed November 2013
President Wentworthville Leagues Club
Life Member of Wentworthville Leagues Club
Life Member of Wentworthville District Rugby League Football Club

Mr Peter Hardgrove

Appointed April 2005 (deceased December 2023) Life Member of Wests Ashfield Leagues Club Life Member of Leagues Clubs Australia Ltd

Mr Michael Wilkins

Appointed November 2016 Chief Executive Officer Collegians Rugby League Football Club

David Cartwright

Appointed January 2024
Director St Marys Leagues Club

Mr Jim McClymont

Appointed April 2005

Retired

President Ryde Eastwood Leagues Club

Secretary and Life Member Ryde-Eastwood RLFC

Life Member Ryde-Eastwood Leagues Club

Life Member Leagues Clubs Australia Ltd

Mr Joe Kelly

Appointed August 2019 (resigned December 2023) Chief Executive, Broncos Leagues Club

Mr Justin Charlish

Appointed January 2024

General Manager - Dolphins Group

Mr Paul Cousins

Appointed September 2020

Chief Executive Officer, Cessnock Hospitality Group Ltd incorporating Cessnock Leagues Club

Ms Teresa Cavill-Jones

Appointed December 2022

General Manager Ipswich Jets Rugby League Football Club

Leagues Clubs Australia Ltd Directors' Report (continued)

Directors' meetings

The number of directors' meetings attended by each of the directors of the company during the financial year is:

Director	Number of Meetings Attended	Number of Meetings Held *
Ian McCann	4	5
Peter Hardgrove (deceased December 2023)	1	2
Michael Wilkins	5	5
David Cartwright (appointed January 2024)	3	3
Jim McClymont	5	5
Joe Kelly (resigned December 2023)	2	2
Justin Charlish (appointed January 2024)	3	3
Paul Cousins	5	5
Teresa Cavill-Jones	4	5

^{*} Number of meetings held during the time the director held office during the year.

Membership

The company is a company limited by guarantee and is without share capital. The number of members as at the year ended 30 June 2024 and the comparison with last year is as follows:

	2024	2023
Level 1	37	37
Level 2	16	14
Associate	79	68
	132	119

Members' limited liability

In accordance with the Constitution of the company, every member of the company undertakes to contribute an amount limited to \$500 per member in the event of the winding up of the company during the time that they are a member or within one year thereafter. The total amount that the members of the company are liable to contribute if the company is wound up is \$66,000 (2023: \$59,500).

Operating result

The net profit before tax for the year ended 30 June 2024 amounted to \$261,940 (2023: \$256,569). This resulted after charging \$7,124 (2023: \$6,835) for depreciation and before charging \$46,729 (2023: \$87,927) for income tax.

Leagues Clubs Australia Ltd Directors' Report (continued)

Principal activities

The principal activity of the company has continued to be to represent the interest of member clubs generally in relevant club industry forums and to provide current industry information to member clubs.

There have been no significant changes in the nature of these activities during the year.

Objectives

Short and Long Term Objectives

- To provide member clubs with current, accurate and timely information on key industry issues and through a range of forums such as General and Chief Executive meetings, take direction from member clubs, that in conjunction with the Board of Directors, will formulate the Associations policy direction on all issues.
- To represent the policy direction of member clubs at all available industry forums, including but not limited to: ClubsNSW State Council, ClubsNSW Gaming Advisory Committee (GAC) and The Gaming Council of Australia.
- To establish and maintain a working relationship with The Minister and Shadow Minister for Gaming and Racing and to communicate to Government and Opposition the thoughts of member clubs on all relevant industry issues, including all planned legislative and regulatory changes.
- To encourage networking between member clubs of all sizes and in particular, develop and coordinate forums which will allow member clubs to discuss problems and events common to their day to day activities.
- To encourage through training courses such as the Gaming Management Development Course (GMDC) a greater level of knowledge and understanding of the key elements of gaming management and through a relationship with BETSAFE, CLUBSAFE and other Responsible Gaming Service Providers, a clear understanding of the importance of commitment to Harm Minimisation.
- To provide, where necessary and at no cost, support to member clubs who require specific assistance in any area of industry activity.
- To plan and co-ordinate member clubs' specific conferences, trade days and product demonstrations, which further the awareness of key industry issues and product development and availability.

Strategies to achieve the objectives

- Conducts regular meetings of the Board of Directors to review the effectiveness of the operations of the Association, and discuss future strategies to properly represent our member clubs, as well as to invite clubs that significantly support rugby league to join and participate in the Association.
- Participates in Industry Association forums as well as being in regular dialogue with Government ministers, Government agencies, National Rugby League, NSW Rugby League and Queensland Rugby League.
- Provide communication to member clubs on industry and rugby league issues, as well as organise regular meetings and conferences.
- Provide the Gaming Management Development Course for nominated staff of member clubs, thereby contributing to the increased professionalism of those member clubs.

Leagues Clubs Australia Ltd Directors' Report (continued)

How these activities assist in achieving the objectives

The association's principal activities revolve around processes of communication and education, which enables continual monitoring on the entity's key objectives. The Association acts on behalf of its Member Clubs in wider Industry forums and dialogue with the Government and its agencies, thereby ensuring their best interests are being represented.

Performance measurement and key performance indicators

The Board of Directors measures the performance of the Association by the yearly renewal percentage of Member Clubs, reviewing the quality and attendance of Member Clubs at Conferences at Meetings, reviewing the success of the Gaming Management Development Course, as well as feedback provided by Member Clubs and Sponsors. The Board of Directors receive financial reports at every Board Meeting, as well as sign off on Annual Accounts, thereby ensuring the ongoing financial success of the association in delivering its service to Member Clubs.

Auditor's independence declaration

A copy of the auditor's independence declaration as required under Section 307C of the Corporations Act 2001 is set out on page 5.

Signed in accordance with a resolution of the directors.

Dated at Sydney this 12th day of September 2024.

lan McCann Director

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Tel: 61 2 9251 4100 Fax: 61 2 9240 9821 www.bdo.com.au Level 11, 1 Margaret St Sydney NSW 2000 Australia

DECLARATION OF INDEPENDENCE BY CLAYTON EVELEIGH TO THE DIRECTORS OF LEAGUES CLUBS AUSTRALIA LTD

As lead auditor of Leagues Clubs Australia Ltd for the year ended 30 June 2024, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

- The auditor independence requirements of the Corporations Act 2001 in relation to the audit; and
- Any applicable code of professional conduct in relation to the audit.

Clayton Eveleigh

Director

BDO Audit Pty Ltd

Sydney, 12 September 2024

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INDEPENDENT AUDITOR'S REPORT

To the members of the Leagues Clubs Australia Ltd

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of the Leagues Clubs Australia Ltd, which comprises the statement of financial position as at 30 June 2024, the statement of profit or loss and other comprehensive income, the statement of changes in members' funds and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of material accounting policies, the consolidated entity disclosure statement and the directors' declaration.

In our opinion the accompanying financial report of the Leagues Clubs Australia Ltd, is in accordance with the *Corporations Act 2001*, including:

- (i) Giving a true and fair view of the Company's financial position as at 30 June 2024 and of its financial performance for the year ended on that date; and
- (ii) Complying with Australian Accounting Standards Simplified Disclosures and the *Corporations Regulations 2001*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Company in accordance with the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

The directors are responsible for the other information. The other information obtained at the date of this auditor's report is information included in the Directors Report, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and we do not express any form of assurance conclusion thereon.

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In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors for the Financial Report

The directors of the Company are responsible for the preparation of:

- a) the financial report that gives a true and fair view in accordance with Australian Accounting Standards Simplified Disclosures and the Corporations Act 2001 and
- b) the consolidated entity disclosure statement that is true and correct in accordance with the Corporations Act 2001, and

for such internal control as the directors determine is necessary to enable the preparation of:

- i) the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and
- ii) the consolidated entity disclosure statement that is true and correct and is free of misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website (http://www.auasb.gov.au/Auditors_responsibilities/ar4.pdf.

This description forms part of our auditor's report.

BDO Audit Pty Ltd

Clayton Eveleigh

Director

Sydney, 12 September 2024

Leagues Clubs Australia Ltd Directors' Declaration

The directors of Leagues Clubs Australia Ltd declare that:

- (a) In the Directors' opinion the financial statements and notes set out on pages 9 to 22, are in accordance with the *Corporations Act 2001*, including:
 - (i) giving a true and fair view of the company's financial position as at 30 June 2024 and of its performance, for the financial year ended on that date; and
 - (ii) complying with Australian Accounting Standards Simplified Disclosures and *Corporations Regulations 2001*.
- (b) there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.
- (c) The information disclosed in the attached consolidated entity disclosure statement is true and correct as set out on page 23.

Signed in accordance with a resolution of the directors.

Dated at Sydney this 12th day of September 2024.

Ian McCann

5711

Director

Leagues Clubs Australia Ltd

Statement of Profit or Loss and Other Comprehensive Income For the Year Ended 30 June 2024

	Note	2024 \$	2023 \$
Revenue and Other Income			
Rendering of services revenue Other income		2,088,383 64,467	1,786,606 13,679
Total revenue and other income	1	2,152,850	1,800,285
Expenses			
Employment expenses Conferences and seminar expenses Sponsorship expenses Office operating expenses General meetings and dinner expenses CEO forum expenses Investment property expenses Professional and consulting fees Other expenses		(674,258) (415,492) (30,987) (146,111) 780 (38,128) (4,557) (375,644) (199,009)	(545,439) (416,064) (35,068) (116,266) (20,626) (50,358) (3,283) (213,976) (135,801)
		(1,883,406)	(1,536,881)
Earnings before depreciation expenses and finance costs		269,444	263,404
Depreciation expense Finance costs	2	(7,124) (380)	(6,835)
Profit before income tax		261,940	256,569
Income tax expense	3(a)	(46,729)	(87,927)
Net profit after income tax expense attributable to members		215,211	168,642
Other comprehensive income for the year, net of tax		-	-
Total comprehensive income for the year, net of tax		215,211	168,642

The Statement of Profit or Loss and Other Comprehensive Income should be read in conjunction with the accompanying notes set out on pages 13 to 22.

Leagues Clubs Australia Ltd Statement of Financial Position As at 30 June 2024

As at 30 June 2024	Note	2024	2023
ASSETS		\$	\$
Current Assets Cash and cash equivalents Trade and other receivables Prepayments Current tax asset	4	1,715,763 47,042 20,909 61,469	1,649,226 65,320 30,205
Total Current Assets		1,845,183	1,744,751
Non-Current Assets Property, plant and equipment Investment property Deferred tax assets	5 3(c)	1,746 120,173 6,109	126,820 3,851
Total Non-Current Assets		128,028	130,671
Total Assets		1,973,211	1,875,422
LIABILITIES			
Current Liabilities Trade and other payables Deferred revenue Current tax liabilities	6 3(b) 7	54,612 - - -	47,236 14,300 139,124
Employee benefits Total Current Liabilities	,	139,269	256,691
Non-Current Liabilities Employee benefits	7	-	-
Total Non-Current Liabilities		-	-
Total Liabilities		139,269	256,691
Net Assets		1,833,942	1,618,731
Members' Funds Retained profits		1,833,942	1,618,731
Total Members' Funds		1,833,942	1,618,731

The Statement of Financial Position should be read in conjunction with the accompanying notes set out on pages 13 to 22.

Leagues Clubs Australia Ltd Statement of Changes in Members' Funds For the Year Ended 30 June 2024

	Retained Profits \$	Total Members' Funds \$
Balance at 1 July 2022	1,450,089	1,450,089
Net profit after income tax expense for the year	168,642	168,642
Other comprehensive income for the year, net of tax		-
Total comprehensive income for the year	168,642	168,642
Balance as at 30 June 2023	1,618,731	1,618,731
Net profit after income tax expense for the year Other comprehensive income for the year, net of tax	215,211 -	215,211
Total comprehensive income for the year	215,211	215,211
Balance at 30 June 2024	1,833,942	1,833,942

The Statement of Changes in Members' Funds should be read in conjunction with the accompanying notes set out on pages 13 to 22.

Leagues Clubs Australia Ltd Statement of Cash Flows For the Year Ended 30 June 2024

	2024 \$	2023 \$
Cash Flows From Operating Activities Receipts from customers (inclusive of GST) Receipts from government grants Payments to suppliers and employees (inclusive of GST) Interest received Finance costs Rent received Net income taxes paid	2,301,200 - (2,046,567) 44,475 (380) 19,992 (249,961)	1,947,031 2,250 (1,706,452) 260 - 11,169 (31,766)
Net cash inflow from operating activities	68,759	222,492
Cash Flows From Investing Activities Payments for property, plant and equipment	(2,222)	-
Net cash outflow from investing activities	(2,222)	
Net increase in cash and cash equivalents	66,537	222,492
Cash and cash equivalents at the beginning of the financial year	1,649,226	1,426,734
Cash and cash equivalents at the end of the financial year	1,715,763	1,649,226

The Statement of Cash Flows should be read in conjunction with the accompanying notes set out on pages 13 to 22.

About this report

Leagues Clubs Australia Ltd is a company limited by guarantee, incorporated and domiciled in Australia and is a not-for-profit entity for the purposes of preparing the financial statements. The financial statements are for Leagues Clubs Australia Ltd as a standalone legal entity.

These financial statements were approved for issue by the Directors on 12 September 2024.

These financial statements are general purpose financial statements which:

- Have been prepared in accordance with the requirements of the Corporations Act 2001 and Australia
 Accounting Standards Simplified Disclosures issued by the Australian Accounting Standards Board
 ('AASB');
- Have been prepared under the historical cost convention;
- Are presented in Australian dollars;
- Where necessary comparative information has been restated to conform with changes in presentation in the current year; and
- Have been prepared on a going concern basis.

New or amended Accounting Standards and Interpretations adopted

The Company has adopted all new or amended Accounting standards and Interpretations issued by the Australia Accounting Standards Board ('AASB') that are mandatory for the current reporting period. Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

Disclosure of Accounting Policies (Amendments to AASB 101 and IFRS Practice Statement 2)

The Company adopted *Disclosure of Accounting Policies* (Amendments to AASB 101 and IFRS Practice Statement 2) from 1 July 2023. While amendments did not result in any changes to the accounting policies themselves, they impacted the accounting policy information disclosed in the financial statements.

The amendments require the disclosure of 'material' rather than 'significant' accounting policies. The amendments also provide guidance on the application of materiality to disclosure of accounting policies, assisting entities to provide useful, entity specific accounting policy information that users require to understand the information in the financial statements.

The accounting policies disclosed in the financial statements are reflective of the adoption of these amendments.

1 Revenue and Other Income

	2024 \$	2023 \$
Rendering of Services Revenue	•	•
Members' subscriptions	486,765	424,165
Sponsorship income	751,535	771,342
Conference income	654,097	475,110
Other income	195,986	115,989
	2,088,383	1,786,606
Other Income		
Rent received	19,992	11,169
Interest received	44,475	260
Government grants - COVID19 assistance	-	2,250
Total other income	64,467	13,679
Total revenue and other income	2,152,850	1,800,285

Recognition and Measurement

Revenues are recognised at fair value of the consideration received or receivable net of the amount of goods and services tax (GST) payable to the taxation authority. Exchanges of goods or services of the same nature and value without any cash consideration are not recognised as revenues.

Rendering of Services Revenue

Revenue from rendering services comprises revenue from conferences together with other services to members and sponsors of the company and is recognised when the services are provided.

Revenue from conferences and other events are recognised at a point in time when the event occurs and the performance obligations are satisfied that is on delivery to customer.

Revenue from sponsorships and memberships are recognised on an over time basis when the services are provided and through the period to which they relate.

Interest Income

Interest income is recognised using the effective interest rate method, which, for floating rate financial assets is the rate inherent in the instrument.

Rental Income

Rental income is recognised on a straight-line basis over the lease term.

Government Grants

Government grants are recognised as income when it is reasonably certain that the company complies the conditions attached to them and when the right to receive payment is established. The company has elected to recognise grant income as other income rather than an offset to the directly attributable expenditure in the financial statements.

		2024 \$	2023 \$
2	Expenses	*	*
	Profit before income tax includes the following specific expenses:		
	Depreciation		
	Buildings - Investment property Plant and equipment Furniture and fittings - Investment property	1,795 477 4,852	6,835 - -
	Total depreciation expense	7,124	6,835
	Net benefit/(expense) from movements in provision for Employee benefits	28,627	12,193
	Defined contribution superannuation expense	47,976	42,713

3 Income Tax

(a) Income Tax Expense

The Income Tax Assessment Act, 1997 (amended) provides that under the concept of mutuality clubs are only liable for income tax on income derived from non-members and from outside entities.

The amount set aside for income tax in the statement of financial performance has been calculated as follows:	2024 \$	2023 \$
Taxable income subject to tax	487,255	401,346
Current income tax applicable to above at rate of 25% (2023: 25%) Other income items Over provision from prior year (Increase)/decrease in deferred tax asset	121,814 (381) (72,446) (2,258)	100,336 - (11,672) (737)
Income tax expense	46,729	87,927

		2024 \$	2023 \$
3	Income Tax (continued)		
(b)	Current Tax Assets/(Liabilities)		
	Movements during the year: Balance at beginning of year Over provision from prior year Income taxes paid Current year's income tax expense on profit	(139,124) 72,446 249,961 (121,814)	(82,226) 11,672 31,766 (100,336)
		61,469	(139,124)
(c)	Deferred Tax Assets		
	The balance comprises temporary differences attributable to:		
	Amounts recognised in profit or loss Employee benefits	6,109	3,851
	Net deferred tax assets	6,109	3,851
	Movements: Opening balance at 1 July (Charged)/credited to the Statement of Profit or Loss and Other Comprehensive Income	3,851 2,258	3,114 737
		6,109	3,851

Mutuality Principle

The company calculates its income in accordance with the mutuality principle which excludes from income, any amounts of subscriptions and contributions from members, and payments received from members for particular services provided by the association. The Commissioner of Taxation accepts this method of calculating income as appropriate for recognised clubs and associations.

Amendments to the Income Tax Assessment Act 1997 ensure associations continue not to be taxed on receipts from contributions and payments received from members.

3 Income Tax (continued)

Recognition and Measurement

The income tax expense or benefit for the period is the tax payable on that period's taxable income based on the applicable income tax rate, adjusted by changes in deferred tax assets and liabilities attributable to temporary differences, unused tax losses and the adjustment recognised for prior periods, where applicable.

Deferred tax assets and liabilities are recognised for temporary differences at the tax rates expected to apply when the assets are recovered or liabilities settled, based on those tax rates that are enacted or substantively enacted, except for:

Deferred tax assets are recognised for deductible temporary differences only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

The carrying amount of recognised and unrecognised deferred tax assets are reviewed each reporting date. Deferred tax assets recognised are reduced to the extent that it is no longer probable that future taxable profits will be available for the carrying amount to be recovered. Previously unrecognised deferred tax assets are recognised to the extent that it is probable that there are future taxable profits available to recover the asset.

4	Trade and Other Receivables	2024 \$	2023 \$
	Current Trade debtors Less allowance for expected credit losses	38,462 -	56,740 -
	Other debtors	38,462 8,580	56,740 8,580
		47,042	65,320

Recognition and Measurement

Trade and other receivables represent the principal amounts due at balance date plus accrued interest and less, where applicable, any unearned income and impairment allowance. The amounts are unsecured and are usually paid within 30 days.

In accordance with AASB 9 an 'expected credit loss' ('ECL') model to is used to recognise an impairment allowance. Impairment is measured using a 12-month ECL method unless the credit risk on a financial asset has increased significantly since initial recognition in which case the lifetime ECL method is adopted. The expected credit loss estimated by management using the simplified approach is Nil (2022: Nil).

		2024 \$	2023 \$
5	Investment Property		·
	Buildings At cost Accumulated depreciation	194,073 (99,723)	194,073 (94,872)
		94,350	99,201
	Furniture and Fittings At cost Accumulated depreciation	65,744 (39,921)	65,744 (38,125)
		25,823	27,619
	Total investment properties	120,173	126,820
	Reconciliations		
	Movements in Carrying Amounts		
	Movements in the carrying amounts between the beginning and the end of the current financial year are set out below:		
	Buildings Carrying amount at beginning of year Depreciation expense	99,201 (4,851)	104,053 (4,852)
	Carrying amount at end of year	94,350	99,201
	Furniture and Fittings Carrying amount at beginning of year Depreciation expense	27,619 (1,796)	29,602 (1,983)
	Carrying amount at end of year	25,823	27,619
	Total investment properties	120,173	126,820

5 Investment Property (continued)

Recognition and Measurement

Investment property, principally comprising freehold buildings, is held for long-term rental yields and is not occupied by the company. Investment property is carried at cost less, where applicable, any accumulated depreciation and impairment losses.

The depreciable amount of all fixed assets is depreciated using the straight-line method to allocate their cost, net of their residual values, over their estimated useful lives as follows:

	2024	2023
Furniture and fittings	4 - 10 years	4 - 10 years
Buildings	40 years	40 years

Valuation Basis

An independent valuation of the company's investment properties was carried out on 13 January 2023 on the basis of open market value for existing use resulted in a valuation of \$415,000. As freehold buildings are recorded at cost the valuation has not been brought to account. The directors do not believe that there has been a material movement in the fair value since the valuation date.

6	Trade and other payables	2024 \$	2023 \$
	Trade payables Other payables GST Payable	32,064 8,040 14,508	29,411 5,263 12,562
		54,612	47,236

Recognition and Measurement

These amounts represent liabilities for goods and services provided to the company prior to the end of the financial year which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

7	Employee Benefits	2024 \$	2023 \$
	Aggregate liability for employee benefits including oncosts:		
	Current Non-current	84,657 -	56,031 -

Recognition and Measurement

Wages and Salaries and Annual Leave

Liabilities for wages and salaries, including non-monetary benefits, and annual leave expected to be settled within 12 months of the reporting date are recognised in other payables with respect to employees' services up to the reporting date and are measured at the amounts expected to be paid when the liabilities are settled.

Long Service Leave

The provision for employee benefits relating to long service leave represents the present value of the estimated future cash outflows to be made resulting from employees' services provided to reporting date.

The provision is calculated using expected future increases in wage and salary rates including related on-costs and expected settlement dates based on turnover history and is discounted using the market yields on national government bonds at reporting date which most closely match the terms of maturity with the expected timing of cash flows. The unwinding of the discount is treated as long service leave expense.

Superannuation Plan

The company contributes to a defined contribution superannuation plan. Contributions are recognised as an expense as they are made. The company has no legal or constructive obligation to fund any deficit.

8 Contingent Liabilities

There were no contingent liabilities as at 30 June 2024.

9 Key Management Personnel Details

(a) Directors

The following persons were directors of the company during the financial year:

Ian McCann President

Peter Hardgrove Former President (deceased December 2023)

Michael Wilkins Vice President

David Cartwright Director (appointed January 2024)

Jim McClymont Director

Joe Kelly Director (resigned December 2023)
Justin Charlish Director (appointed January 2024)

Paul Cousins Director
Teresa Cavill-Jones Director

(b) Key Management Personnel Compensation

	2024 \$	2023 \$
Benefits and payments made to Other Key Management Personnel	350,871	327,811

Directors' Transactions with the Company

From time to time, directors of the company, or their director-related entities, may purchase goods from the company. These purchases are on the same terms and conditions as those entered into by other company employees or customers and are trivial or domestic in nature.

Apart from the details disclosed in this note, no director has entered into a material contract with the company since the end of the previous financial year and there were no material contracts involving directors' interests existing at year end.

10 Related Parties

Key Management Personnel

Disclosures relating to key management personnel are set out in Note 9.

11 Company Details

The Company is incorporated and domiciled in Australia as a company limited by guarantee. In accordance with the Constitution of the company, every member of the Company undertakes to contribute an amount limited to \$500 per member in the event of the winding up of the company during the time that he is a member or within one year thereafter. At the year ended 30 June 2024 there was 132 members (2023: 119).

Registered office Suite 114, 420 Pitt Street Sydney NSW 2000 Principal place of business Suite 114, 420 Pitt Street Sydney NSW 2000

A description of the nature of the entity's operations and its principal activities are included in the directors' report, which is not part of the financial statements.

12 Events Subsequent to Reporting Date

There are no matters or circumstances that have arisen since the end of the financial year that have significantly affected or may significantly affect the operations of the company, the results of those operations or the state of affairs of the company in future financial years.

13 Auditors' Remuneration

During the financial year the following fees were paid or payable for services provided by BDO, the auditor of the company:

	2024 \$	2023 \$
Audit services Audit of the financial statements	27,500	25,000
Other services Other services	125,151	78,140

Leagues Clubs Australia Ltd Consolidated Entity Disclosure Statement As at 30 June 2024

Leagues Clubs Australia Ltd has no controlled entities and, therefore, is not required by the Australian Accounting Standards to prepare consolidated financial statements.

As a result, section 295(3A)(a) of the Corporations Act 2001 does not apply to the entity.

Leagues Clubs Australia ANNUAL GENERAL MEETING

Sheraton Grand Mirage Resort, Main Beach 9.00 am, Saturday, 11th November 2023

MINUTES

1. WELCOME

The CEO opened the meeting as he wished to start with General Business of a nomination for a Life Member - Ian McCann. This was unanimously agreed.

The Vice President welcomed fellow Board Members along with the members present at the 2023 Annual General Meeting of Leagues Clubs Australia. The quorum being present, the Chair, Ian McCann, declared the meeting open.

2. ATTENDANCE

Present

Those people as noted in the Attendance Register:

Apologies

Greg Pickering, Robert Heinrich, Matthew Biviano, Angus Rimmer, Nathan Titmuss, Gus Lico, Brett Gorham, Sue Weatherill, Warren Smith, Kayla Kirk, Ben Launt, Daniel Munk and Michael Pullin.

In attendance: Clayton Everleigh from BDO

The Chair outlined the procedural matters for the meeting. The following items of business contained in the Notice convening the AGM were then taken up for consideration.

3. MINUTES OF PREVIOUS AGM - tabled to the meeting

The minutes of the Leagues Clubs Australia meeting of members held on 7 November 2022, being in order, were signed by the President and are tabled for the information of members.

It was unanimously resolved that the minutes of the above meeting be accepted as a true record.

4. CORRESPONDENCE

Outgoing:

Invitation to attend AGM to Member Clubs

PLUS

- Notice of AGM, Annual Report and Financial Report to all Member Clubs
- Invitation for Directors Nominations

REPORTS

5.1 President's Report

The Vice President referred to Peter Hardgrove's Report as detailed in the Annual Report and invited questions from the attendees.

It was unanimously resolved that the President's Report be adopted.

5.2 Chief Executive's Report

Don Hammond thanked both members & corporate partners for their continued strong support.

He provided an update on his ongoing communications with the Regulator, highlighting that he is in regular contact and even spoke to them just before today's meeting to receive the latest updates. Don emphasized the need for the Regulator to gain a deeper understanding of the industry and to develop clear, workable guidelines for clubs to follow. He advised clubs to continue their current practices but cautioned against pushing any boundaries.

Don also discussed his regular interactions with other industry leaders, including Rebecca Riant of Clubs NSW, noting that she has proven to be a great fit for the industry. Despite being only new in this position, Rebecca has made significant strides, quickly covered important ground and gained a solid understanding of the sector. He also stays in touch with Clubs QLD - Kelly Egan, AHA - John Whelan, and Premier Chris Minns.

Don also advised that he is on the Independent Panel, he is unable to discuss what is going on but mentioned that it will continue longer than expected, will continue into next year. There is a good mix on the board and looks like it will be unlikely to completely cashless - it will more than likely be a hybrid of cashless and cash

GWI - they have sent a survey out and Don urged everyone to complete the survey as it will provide critical data to present to government officials and regulators. This data will help challenge any opposition to the industry and demonstrate where financial contributions, especially those supporting Rugby League and its grassroots initiatives, are directed within the community.

New Members Since the last AGM, 14 new members have joined from NSW and 6 from QLD, bringing the total to 127 member clubs.

Corporate Partners - 11 new corporate partners have come on board. Don encouraged everyone to support these partners wherever possible within their clubs.

GMDC NSW & QLD: Don reported that attendance remained strong in both states. The NSW course was modernized, though there were some initial challenges, particularly with integrating portions of the course online. Despite this, nominations for the 2024 course are already between 30 and 40 participants.

Executive GMDC - This group, mainly composed of CEOs and COOs, continues to thrive. Changes have been made to the format, with some meetings now being held via Zoom. Leveraging international contacts, the group has conducted several Zoom sessions with overseas counterparts, providing valuable insights into what Australia can do to continue progressing.

It was unanimously resolved that the Chief Executive's Report be adopted.

5.3 Auditor's Report

Clayton Eveleigh tabled the financial statements for the year ended 30 June 2023

The Vice President stated that the Annual Report has been provided to members and stated that auditor Clayton Eveleigh from BDO was in attendance.

There were no questions forthcoming.

The meeting unanimously endorsed the Annual Report.

6. ELECTION OF BOARD OF DIRECTORS

The Vice President turned proceedings over to the CEO who announced the results of the election of the Directors held earlier through direct voting. The following resolution was passed by the members.

RESOLVED THAT approval of the Members be accorded for appointment of following directors / office bearers for 2 years in terms of clause 28 (g) (i) of the Constitution

6.1 Southern District

Don Hammond advised that Mr. Michael Wilkins had been elected unopposed.

6.2 Oueensland District

Don Hammond advised that Mr. Justin Childish had been elected unopposed.

6.3 Metropolitan District x 2

Don Hammond advised that Jim McClymont and Ian McCann had been elected unopposed

7. ORDINARY RESOLUTION:

The Chairman put the following resolution for consideration by the meeting: That pursuant to Rule 7 of the Constitution of Leagues Clubs Australia Ltd:

- a. The Members agree to the expenditure by those members of the Board of Directors, not financially covered by their nominating Clubs, with regard to the period until the date of the 2024 Annual General Meeting, on account of reasonable expenditure in attending Leagues Clubs Australia Conferences, Meetings and Events.
- b. The Members acknowledge that the benefits referred to in (A) above are not available to Members generally, but only for the Directors of Leagues Clubs Australia Ltd.

It was unanimously resolved that the Ordinary Resolution be adopted.

8. GENERAL BUSINESS

Ian, thanked the Board and Member clubs,

There was no other general business.

CLOSE OF MEETING

There being no further business, the Vice President declared the meeting closed at 9.35am.

Signed as a true and correct record.

Ian McCann Vice President **Date**

